

State CIO Councils are not easily defined because they vary significantly in their form and function across the thirteen states. However, CIO Councils are most frequently the source of guidance and advice on the state's IT strategies and policies. They provide a forum for interaction and engagement among a larger CIO community, with members often drawn from different agencies, domains, and branches of government. Below are summaries of the membership and authority of the State CIO Councils within the thirteen states.

Table 3. Enterprise IT Governance: State CIO Councils		
State	CIO Council(s)	Description
California	Information Technology Council	<p><b>Members:</b>Broadly representative of major stakeholders in the executive branch's IT program, including members from the following:</p> <ul style="list-style-type: none"> <li>• Several constitutional offices</li> <li>• The state's support agencies (Departments of Finance, General Services, Personnel Administration and Technology Services)</li> <li>• Agency Information Officers (AIO)</li> <li>• Departmental Chief Information Officers (CIO)</li> <li>• The judiciary</li> <li>• Local and federal governments</li> </ul> <p><b>Authority:</b>Advises the State CIO on all matters related to information technology in the executive branch, including the development of statewide IT strategic plans and the adoption of enterprise-wide IT standards and policies.</p>
	IT Council Executive Committee	<p><b>Members:</b></p> <ul style="list-style-type: none"> <li>• Agency Information Officers (8)</li> <li>• Select Chief Information Officers (8)</li> <li>• OCIO Representatives (4)</li> </ul> <p><b>Authority:</b></p> <ul style="list-style-type: none"> <li>• Provide oversight and leadership for the California IT Council</li> <li>• Provide general advice and guidance to the State CIO</li> <li>• Provide a framework for statewide IT governance</li> <li>• Provide feedback to proposed IT policy</li> <li>• Respond to requests from the State CIO</li> </ul>
Florida	CIO Council	<p><b>Members:</b>Chief Information Officers of all state agencies and the CIO of the State of Florida. Also includes a CIO selected from each of the legislative branches, the State University System, the Florida Community Colleges System, the Supreme Court for the judicial branch, the Public Defender's Office and the State Attorney's Office.</p>

## Comparison of State IT Governance Elements: State CIO Councils

		<b>Authority:</b> Enhance communication among the agency CIOs by identifying and recommending best practices among state agencies. Serve as an educational forum for enterprise information technology planning and management issues, which build consensus using workgroups and committees that develop policies and resolve planning and management deficiencies.
<b>Florida</b>	CIO Council Steering Committee	<b>Members:</b> CIO Council chair, vice-chair, DMS Deputy Secretary for Technology, and six members of the CIO Council appointed by the Council chair. <b>Authority:</b> Responsible for setting the Council meeting agenda, establishing the annual goals of the Council, listing the expected deliverables, and reporting on their outcome the following year.
<b>Georgia</b>	CIO Council	<b>Members:</b> The Council is an advisory group of 37 agency CIOs and is led by the Chief Technology Officer from GTA. <b>Authority:</b> Formed to establish technology standards for state government. Limited information is available online about the current operations of the CIO Council or how their activities fit within the governance framework.
<b>Kansas</b>	Information Technology Advisory Board (ITAB)	<b>Members:</b> Senior managers of state information technology organizations, along with representatives of private industry and local units of government. <b>Authority:</b> Functions as a technical resource to the Chief Information Technology Officer, or CITO for the executive branch of state government. The Board is an advisory group and not a decision-making board.
<b>Kentucky</b>	Commonwealth Technology Council	<b>Members:</b> Cabinet and agency Information Technology Officers (ITOs) <b>Authority:</b> Provides comments and recommendations on policy, direction, planning, and legislation; works to identify opportunities and conduct joint planning for shared services implementation, sourcing, investments, and cost recovery; and provides stewardship for other state IT programs and projects.

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	Executive Council	Kentucky is currently in the process of convening a smaller advisory body with more decision-making authority, which is not yet official.
<b>Maine</b>	CIO Council	<b>Members:</b> Members are identified and appointed by the State CIO, including representatives of both large and small executive branch agencies, a representative from a constitutional office, and any other entities identified by the State CIO. <b>Authority:</b> Chaired by the State CIO who maintains a charter for the Council that defines the duties, structure, governance, and process of the work to be performed. The Council's role is to facilitate communication and advise the State CIO.
<b>Michigan</b>	Strategic Management Team	The Strategic Management Team is internal to DIT. <b>Members:</b> IT leaders in 19 agencies and IT functional leaders for infrastructure, desktops, helpdesk, field services, administrative areas, cross boundary initiatives, finance and HR. <b>Authority:</b> Developed the Enterprise IT Portfolio Governance and Management Model to align, review, and prioritize projects across the state enterprise to avoid duplicative efforts by agency specific initiatives.
<b>Minnesota</b>	Agency CIO Advisory Council	<b>Members:</b> 7 state agency CIOs appointed by the State CIO with the State CIO acting as chair. <b>Authority:</b> Provides advice to the State CIO on issues of IT policy and practices and it can sponsor ad hoc subcommittees and subject matter expert teams to address special interest topics. In addition to the small CIO advisory council, the State CIO also conducts quarterly meetings with the entire group of CIOs or equivalents from all agencies and boards within state government.
<b>New York</b>	CIO Council	<b>Members:</b> Agency CIOs from executive branch agencies, state authorities, and a limited number of representatives from local governments. <b>Authority:</b> Provides advice to the State CIO on issues related to IT policy, management, and operations. It includes seven

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		action teams that are organized around specific topics of interest.
North Carolina		Does not appear to have a CIO council equivalent.
Pennsylvania	Enterprise IT Governance Committee	<b>Members:</b> Senior agency directors and CIOs to represent agency IT issues and needs. <b>Authority:</b> Provides strategic leadership and guidance for IT investments and standards implementations. Specifically, provides direction to the IT Governance Board and OIT regarding the overall technology governance within the state of Pennsylvania. The EGC also directs the analysis, creation, delivery, and management of shared services.
Texas		Does not appear to have a CIO council equivalent.
Virginia	Council on Technology Services	<p><b>Members:</b>Nineteen members, including sixteen members to be appointed by the Chief Information Officer and three ex officio members as follows:</p> <ul style="list-style-type: none"> <li>• one designated information technology resource of an executive branch agency from each of the Secretariats of Administration, Commerce and Trade, Education, Finance, Health and Human Resources, Natural Resources, Public Safety, and Transportation;</li> <li>• four designated information technology resources from public institutions of higher education;</li> <li>• one representative from an independent agency of state government;</li> <li>• three representatives from public bodies other than the Commonwealth selected from a list of names submitted by the Virginia Local Government Information Technology Executives; and</li> <li>• the Secretary of Technology, the Director of Information Systems of the Supreme Court of Virginia, and the Director of the Division of Legislative Automated Systems who shall serve as ex-officio, voting members.</li> </ul> <p><b>Authority:</b>Established in 1998 to</p>

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		assist in the development of a blueprint for state government IT planning and decision-making. The purpose of the Council is to advise the State CIO on the services provided by the Virginia Information Technologies Agency (VITA) and the development and use of applications in state agencies and public institutions of higher education.
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