

While most initiatives were implemented at the state level, funding for these initiatives came from a mix of federal and state sources. Moreover, the majority of the initiatives were designed to build general capability rather than solving a specific problem. According to the responses about results of the initiatives, more than half of the survey participants reported that the initiative resulted in effective work relationships across organizational boundaries and provided opportunities to share formal and informal knowledge across organizational boundaries. In addition, respondents reported that the initiatives resulted in interoperable computer systems that can communicate with each other. The responses related to the effectiveness of the initiatives indicated that the initiatives increased effectiveness and efficiency by improving day-to-day operations of government and delivering benefits to persons, organizations, or groups. Overall, the majority of respondents reported that the initiatives were a success and met their stated policy objectives and goals.

- According to the survey results, about two thirds (68%) of the initiatives were implemented at the state level and about one third (32%) were implemented at the local level. In addition, 55% of initiatives were related to the public health domain, and about 44% were related to the criminal justice area.
  - About one-third (33%) of the initiatives involved agencies at different levels of government (either local, state, or federal). This top result was followed by initiatives at multiple levels of government in collaboration with other types of organizations (27%) and across agencies at the same level of government (23%).
  - Almost 70% of the initiatives' goals focused on building general capability for the agency or agencies involved, in contrast to solving a specific problem.
  - The majority of initiatives (87%) were primarily coordinated by either state or local government agencies. However funding for the initiatives most commonly came from federal or state government agencies.
  - More than two-thirds of the respondents (68%) reported that their initiatives resulted in effective work relationships across organizational boundaries to a considerable or great extent. In addition, responses show that their initiatives provided opportunities to share formal and informal knowledge across organizational boundaries. While nearly half of the respondents (48%) reported that their initiatives provided substantial sharing of written and codified knowledge across organizational boundaries to a great or considerable extent, slightly more than half of respondents (52%) reported that their initiatives resulted in substantial sharing of skill and unwritten practical knowledge across organizational boundaries.
  - Related to questions about interoperable technical infrastructure, more than 42% of the respondents stated that their initiatives resulted in interoperable computer systems and networks to a considerable or great extent, over half of the respondents (57%) said that their initiatives provided information systems that can communicate with each other.
  - More than a half of the respondents (58%) reported that their initiative resulted in improvements in the day-to-day operation of government. More than two thirds (68%) stated that their initiative resulted in benefits directly to persons, organizations, or groups to a considerable or great extent.
  - The initiatives were also judged to increase efficiency and effectiveness. 41% of the respondents said that their initiatives resulted in cost savings to a considerable or great extent and more than two-thirds (69%) reported that their initiatives improved efficiency to a considerable or great extent. Similarly, about 40% stated that their initiatives resulted in greater policy effectiveness to a considerable or great extent. However, more than half of the respondents (52%) stated that their initiatives resulted in increased public participation to a minimal extent or not at all.
  - According to more than two-thirds of the respondents (68%), their initiative was successful to a considerable or great extent. Likewise, more than two-thirds of the respondents (67%) said that their initiative met their stated policy objectives and goals.
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