



Factors influencing government cross-boundary information sharing initiatives	
1	Focusing Event
2	Enabling Legislation
3	Institutional Framework
4	Support from the Legislature
5	Executive Involvement
6	Enabling Leadership
7	Formally Assigned Project Manager(s)
8	Informal Leaders
9	Respect for Autonomy of Participating Organizations
10	Exercise of Authority
11	Availability of Financial Resources
12	Technical Infrastructure
13	Use of External Consultants
14	Governance Structure
15	Common Standards
16	Diversity of Participating Organizations and their Goals
17	Group Past Experiences
18	Individual Past Experiences
19	Knowledge of Information Needs—Individual organizations
20	Knowledge of Information Needs—Participating organizations
21	Knowledge of Information Needs—Cross-boundary initiative
22	Knowledge of Intra and Inter-organizational Business Processes—Own Organization, Other Organizations and Across Organizations
23	Knowledge of Own Organization—Policies, Technologies and Management Practices
24	Knowledge of Participating Organizations—Policies, Technologies and Management Practices
25	Knowledge of Initiative—Policies, Technologies and Management Practices
26	Knowledge of Environment
27	Knowledge of Current and Emerging Technologies
28	Technical Skills
29	Collaboration Skills—Communication, Coordination, Collaboration and Effectiveness
30	Boundary Object Use
31	Clarity of Roles and Responsibilities of Participating Organizations
32	Confidentiality and Privacy Concerns
33	Security Concerns

## Appendix II. Survey Factors

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<b>34</b>	Political Concerns about Information Disclosure
<b>35</b>	Confidentiality and Privacy Concerns
<b>36</b>	Unmet Concerns
<b>37</b>	Incentives
<b>38</b>	Trust among Key Participants
<b>39</b>	Willingness to Participate
<b>40</b>	Localized, Episodic Problem Solving
<b>41</b>	Appropriate and Effective Strategies

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